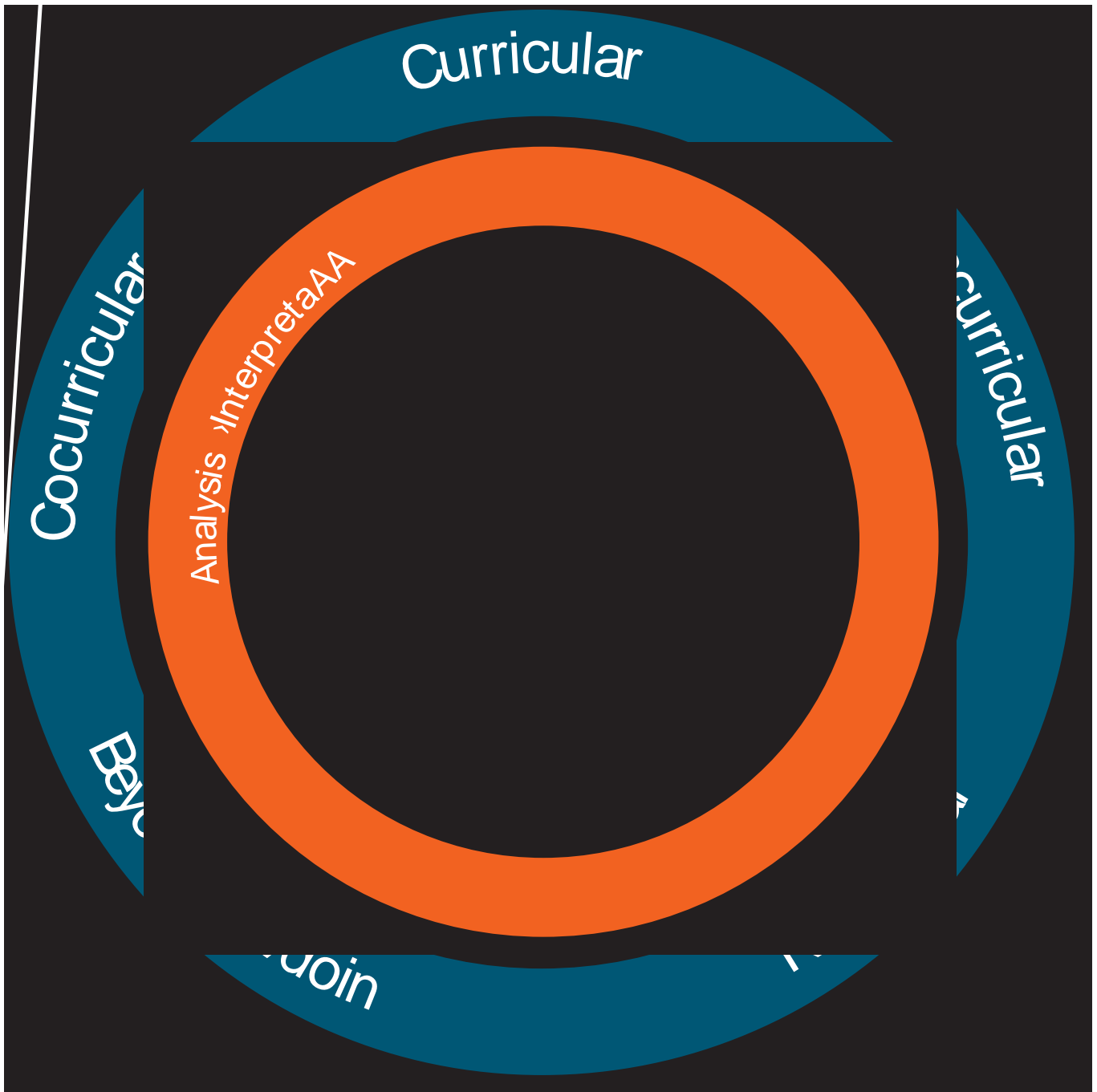


Introduction

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 ZXgjkfe\ Zflij\j Xi\ kpg`ZXccp [\j`^e\]fi dXafij Xe[i\hl`i\ X _fjk f] gi\i\hl`j`k\j# k_\
]fi ale`fij Xe[j\le`fij nflc[Y\]fZij\[\ Xifle[kfg`Zj fi gifYc\dj Xe[Yp [\j`^e nflc[\eifcc
 [\jZ`gc`e\j% K_\j\ j\d`eXij# n`Z_ d`^_k Y\ k\Xd kXI^_k# nflc[_Xm\ Xj k_\`i c\Xie`e
 jfcm`e^`jb`ccj# dXjkl`i`e^ `e[\g\le\lek Xe[^iflg k`eb`e^# ZfccXYfiXk`e^ fe `ekli[\jZ`
 ZfeÓ[\eZ\% =XZlckp d\dY\ij Xe[jkl[\ekj _Xm\ \logi\jj\[\ \oZ`k\d\ek n_\e [\jZljj`e^ k_\
 kXb`e^ jIZ_ Zflij\j Xe[_Xm\ [\jZi`Y\[\ k_\ befnc\[\^ \ Xe[Zi\Xk`m`kp k_\p Y\c`\m\ jIZ_

) K\Z_`efcf^p# k X k`Xe #\IXek`kM\Kjme`e^`

DXep f] k_\ XY`c`k`lj jkl[\ekj j_flc[\log\Zk kf XZhl`i\ k_ifl^_ X c`Y\iXc Xikj \[IZXk
 Xe[i\X[Zi`k`ZXccp# kf Zfej`[\i Zfdg\k`e^ `[\Xj j`dlckXe\fljcp# kf [\jZljj [\`]ÓZlck#
 gif[IZk`m\cp# Xe[kf jg\Xb Xe[ni`k\ g\ij\Xj`m\cp Xe[n`k_ ZcXi`kp Xi\ Xj `dgfikXe
 Xm\ Y\le `e k\ gXjk% K_\ i`j\ f] `e]fidXk`fe k\Z_`efcf^p# _fn\m\i# _Xj j_`k\[\ k_\
 gifm`[\j k_`j \[IZXk`fe% Kf Y\ X Z`k`q\le f] k_\ kn\ekp\$Óijk Z\eklip `j kf \eZflek\i
 lgfe 9fn[f`e :fcc\^ \ kf \e_XeZ\ \c\d\ekj f] k_\ Zfcc\^ \Xk\ \log\i`leZ\ k_Xk [\m\cfg jk

12McMutie, Beth. "The Hope and Hype of the Academic Innovation Center," The Chronicle of Higher Education, 64 (20), January 26, 2018:
<https://www.chronicle.com/article/The-HopeHype-of-the/242284>

Xe[i\jgfej`Ycp eXm`^Xk\ c`]\ `e X nfc[k_Xk `j `eZi\Xj`e^cp j_Xg\[\ Yp k_\ `eO\le
`ek\cc`^leZ\% :feZliilekcp# k_\ :fcc\^ j_flc[\[IZXk\ Xcc jkl[\ekj kf i\Xjfe n`k_ hl
m`j\Xc i\gi\j\ekXk`fej f] `e]fidXk`fe Xk X c\m\c k_Xk `j \hl`mXc\ek kf k_Xk Xk n`
klok\Xc `e]fidXk`fe%

Fli nfc[`j \m\i\$dfi\ [i`m\le Yp Zfdgk\ij Xe[`e]fidXk`fe k\Z_efcf^p2 Xik`OZ`Xc `ek
Xjg\Zkj f] fli c`m\j# Xe[`k `j i\XjfeXYc\ kf Xjjld\ k_Xk k_`j `eO\leZ\ n`cc `eZi\Xj\
[XkX i`Z_% K_\ iXd`OZ`Xk`fej Xi\ gif]fle[%

K_\ i`j\ f] Y`^ [XkX _Xj `dgifkXek `dgc`ZXk`fej]fi _fn gifYc\dj `e dXep [`jZ`gc`e\j X
@e jfd\ O\c[j# k_`j [\m\cfgd\ek _Xj Xci\X[p c\[\ kf Zfem\ijXk`fej Xdfe^ jZ_fcXij i^Xi\
i\j\XiZ_2 `e k_\]Ikli\# Y`^ [XkX n`cc j\^j\k k_\ _pgfk_\j`j# iXk_\i k_Xe k_\ _pgfk_\j
kf k\jk k_\d% @e fk_\i O\c[j# i\IZk`fe`jd# lj\[\]fi Zlekli`j kf jkl[p gifYc\dj fi jpk\dj
Yp j_`k`e^]ifd cXi^ \ kf jdXcc#]ifd dXZifjZfg`Z kf d`ZifjZfg`Z# Xe[]ifd Zfdgc\o kf j
Y`^ [XkX% @e k_`j i^Xi[# k_\ [`i\Zk`fe `e n`Z_ `e]fidXk`fe Ofnj `e k_\]Ikli\ dXp Y
Y\Zfd`e^ k_\ gi\ `Zk`fe fi le[\ijkXe[`e^ f] k_\ gifg\ik`j f] k_\ n_fc\ jpk\ld Yp `ek\iX

@k `j `dgifkXek kf efk\ k_Xk k_\j\ Z_Xe^j Xi\ efk i\jki`Zk\[\ kf jZ`leZ\ Xe[dXk_\ld
]XZ`c`kXk`e^ e\n]fidj f] Zi\Xk`m\ logi\j`fe% @e k_\ _ldXe`k`j# ZfdgkXk`feXc k
Xe[_`jkfi`ZXc [XkX Xk mXjkcp `eZi\Xj\[\ jZXc\j Xe[k_`ifl^_ e\n]fidj f] m`j\Xc`qXk`
e\n gXiX[`^dj j\Z_ Xj jfZ`Xc e\knfij gifm`[\ [XkX Xk X i\ldXibXYc\ jZXc\% @e j_fi
k\Z_efcf^p Xe[Y`^ [XkX Xi\ f]]\i`e^ `ek`i\cp e\n nXpj f] \ogcfi`e^# `em\jk`^Xk`e^#

J\ZZ\jj]lccp Zfe]ifek`e^ k_\j\ Z_Xe^j n`cc i\hl`i\ e\n nXpj f] k_`eb`e^ Xe[c\Xie`e
`e X [XkX\$\i`m\le nfc[n`cc i\hl`i\ jfd\ c\m\c f]]XZ`c`kp Xe[Zfd]fik n`k_ ZfdgkXk
k\Z_efcf^p Xe[ZfdgkXk`fe `ekf k_\ le[\i^iX\IXk\ \og\i`leZ\ `e X k_fl^_k]lc nXp# _
kf dlck`gc\ [`d\ej`fej# `eZcl[`e^]le[Xd\ekXc gi`eZ`gc\j le[\icp`e^ k\Z_efcf^`ZXc Z
gi`eZ`gc\j f] Zfdgk\ij Xe[e\knfij# Xe[Zfdle`ZXk`e^ XZifj jfZ`Xc d[\ `X gcXk]fid
Z_Xe^#\ jg\Z`Xccp _`jkfi`ZXc Xe[ZlckliXc le[\ijkXe[`e^j f] k_\ i\Xjfej]fi Xe[\]\
^cfY\# j_flc[Y\ Zfej`[\i\[# Xj j_flc[k_\ Zfej\hl`eZ\j f] [`]\i\ek`Xc XZZ\jj kf k\Z_ef
k\Z_efcf^p j_flc[`eZfigfiXk\ Xe \oXd`eXk`fe f] k_\ mXcl\j Xe[\k_`Zj XjffZ`Xk\[\ n`
`eZcl[`e^ `jj\j ZfeZlie`e^ gfn\i# gi`mXZp# gi\ `Zk`fe# Xe[k_\ le`ek\le[\ [Zfej\hl`e
F] ZlekiXc ZfeZlie j_flc[Y\ k_\ hl\jk`fe f] n_Xk jfZ`kXc gifYc\dj d`^_k Y\ Y\jk jfd
e\n Xe[\d\i^`e^ k\Z_efcf^`j%`

K_\ nfib`e^ ^iflg i\Zf^e`q\j k_Xk 9fn[f`eEj ;\gXikd\ekj f] DXk_\ldXk`Zj Xe[:fdgk\i
`dgifkXek Zfeki`Yk`fej kf jkl[\ek c\Xie`e^ `e k_\j\ Xi\Xj% K_\ dXk_\ldXk`Zj [\gXik
]fccfn`e^ Xj X c\Xie`e^ ^fXc1 C`Kf i\Zf^e`q\ Xe[Xggi\Z`Xk\ k_\ `dgifkXek ifc\ f] k\
kf XZ_`\m\ gifOZ`leZp n`k_ k_\ k\Z_efcf^`ZXc kffcj f] dfjk mXc\ Jèdfex\j\c`z# flj`è X
Zfdgk\i jZ`leZ\ [\gXikd\ekEj c\Xie`e^ ^fXcj `eZcl[\# C`?Xm\ Zi`k`ZXc k_`eb`e^ jb`
Yp [\m\cfg`e^ Xe[XeXcpq`e^ Xc^fi`k_djE` Xe[C9\ XYc\ kf i\Zf^e`q\# `[\ek`]p# Xe[
k_Xk Xi`j\]ifd k_\ lj\ f] Zfdgk\i jZ`leZ\ (k\Zk`e`c`#jk`e jfZ`k`p%Ej Y\le jcfn `e [\m\
Zffi[`eXk\[\ XggifXZ_`kf \[IZXk`e^ jkl[\ekj]fi gXik`Z`gXk`fe `e X jfZ`k`p Xe[nfib]f
Yp k\Z_efcf^`ZXc Z_Xe^#\ n`k_ k_\ ^i\Xk\jk `ejk`klk`feXc Zfdd`kd\ek j\ld`e^ kf Zf
Xe[:fdgkXk`feXc Jkl[\`j @e`k`Xk`m\ ;:J@ %

;:J@ X]]fi[j jkl[\ekj k_\ fggfikle`kp kf lj\ [`^kXc Xe[ZfdgkXk`feXc kffcj kf \oXd`
Xe[le^X^ `e Zi\Xk`m\ logi\j`fe XZifj k_\ Zlii`Zlcl d n`c\ Xcjf]fjk\i`e^ Zi`k`ZXc
\k_`ZXc `dgc`ZXk`fej f] k_\j\ kffcj Xe[k_\ b`e[j f] befnc\[\ Xe[jfZ`Xc giXZk`Z\j
gifOZ`leZp Xe[Zi`k`ZXc g\ijg\Zk`m\j kf^k_\i `e jkl[\ekjE` \[IZXk`feXc \og\i`leZ\#
^le\iXk`fe f] k_fj\ kffcj Xe[k_\ jZ_fcXij Xe[c\X\[\ij n_f lj\ k_\d% 8j k_\ `e`k`Xk`m

E\n Xe[\d\i^`e^ k\Z_efcf^`j Xi\ kiXe]]fid`e^ k_\ gif[IZk`fe Xe[[`jj\ld`eXk`fe f]
ZfdgkXk`feXc d\k_f[j Xe[XeXcpj`j Xi\ Zi\Xk`e^ k_\ XY`c`kp Xe[fggfikle`kp kf
[XkX j\k] Xe[X[\ `e^ e\n g\ijg\Zk`m\j kf k_\ Zfi\ hl\jk`fej k_Xk _Xm\ XcnXpj Zfe
jZ`leZ\j# Xe[eXkliXc Xe[g_pj`ZXc jZ`leZ\j%

13 <http://www.bowdoin.edu/math/learning-goals/index.shtml>
14 <http://www.bowdoin.edu/computer-science/learning-goals/index.shtml>

Xe[k_`eb`e^ XeXcpk`ZXccp Xe[cf^`ZXccp# k_ Xi\X `e n_`Z_ i\jgfe[\ekj ZcX`d\ hIXek`kXk`m\ kffcj# n`k_ fecp -' g\iZ\ek f] i\jgfe[\ekj i\gfik`e^ k_Xk k_%\^i 9fn[f`e
K_`n fib`e^ ^iflg Y\c`\m\j k_` :fcc\^ nflc[Y\e\Ók]ifd jlggfik`e^ X[[`k`feXc Zlii`Zl
[\`ZXk\ kf XZ_`\m`e^ k_` ^fXc f] \[IZXk`e^ Xcc jkl[\ekj kf i\Xjfe hIXek`kXk`m\cp9
k_` HIXek`kXk`m\ i\Xjfe`e^ HI Gif^iXd# cfZXk\ `e k_` :\ek\i]fi C\Xie`e^ Xe[K\X
XI^d\ek`e^ jIZ_`fggfikle`k`j% :lii\ekcp# k_` HI gif^iXd le[\ikXb\j k_`]fccfn`e^1
> 8jj\jj`e^ Óijk\$p\XÉ jkl\ek`kXk`m\ c`k\iXZp%
> 8[m`j`e^ jkl[\ekj# e`kZfe n`k_ XZX[\d`Z X[m`jfi# i\^Xi[`e^ Xggifgi`Xk\ hIXek`kXk`m\
> <jkXYc`j_`e^ jkl[p ^iflgj Xe[[ifg\$`e klkZflé^j]i hIXek`kXk`m\
> Gifm`[`e^ `e[m`[IXc k\k`fe`k`# e`m`Zf_ k_` Zflij\ [\gXikd\ek#]fi jkl[\ekj `e hIXek`kXk`m\
> F]]\i`e^ [\`ZXk\ HI Zflij\j# dfjk efkXYcp D8K? (','1 HIXek`kXk`m\ i\Xjfe`e^ Xe[
> F]]\i`e^ jlggc\d\ekXc jlggfik kf hIXek`kXk`m\ Zflij\j# Xj i\h\j\k\ [Yp]XZlckp%
@e k_` jldd\i #]k)\.HI gif^iXd Xcjf `ekif[IZ\ X gif^iXd ZXcc\ [Rhetorical Numbers: A Workshop
Writing and Argumentation # n_`Z_]fZlj\ fe [\m\cfg`e^ Zflij\ dXk\i`Xcj k_Xk `eZfigfiXk\ hIX
XI^d\ekXk`fe% N`k_ `^`_k]XZlckp]ifd XZifjj k_` Zlii`ZlcXi [\m`j`fej gXik`Z`gXk`e

Xe[_\Xck_p c`]\]fccfn`e^ ^iX[IXk`fe% @e ZfekiXjk n`k_ k_\ f]k\le k_\fi\k`ZXc befnc
f] Zi[\`k\$Y\Xi`e^ Zflij\j# k_\ nfib`e^ ^iflg Z_fj\ kf cXY\c k_\j b`e[f] c\Xie`e^ ÇgiX

Nfib`e^ ^iflg d\Y\ij i\Zf^e`q\ k_Xk# Xj n`k_ k_\ jlg\iÓZ`Xc [`jk`eZk`fe Y\kn\le be
[`jgfj`k`fej# k_\i\ Xi\ ef Zc\Xi Yfle[Xi`j Y\kn\le Zflij\YXj\ [k_\fi\k`ZXc befnc\^\
[\jZi`Y\ [_\i\% Jk`cc# k_\ [`jk`eZk`fe `j _\cg]lc `e Yi`e^`e^ Xkk\ek`fe kf X ^iflg f]
Y\c`m\ k_\ :fcc\^\
j_flc[dfi\ [`i\Zkcp jlggfik jkl[\ekj `e XkkX`e`e^% @k `j nfik_e
d\Y\ij f] k_\ nfib`e^ ^iflg _\c[X kXYc`e^ \m\ek Xk Jd`k_ Le`fe Xe[Xjb\ [k_\`i g\`
k_\p _fg\ [k_\ :fcc\^\
nflc[gifm`[\ Y\]fi\ k_\p ^iX[IXk\# X cXi^\
dXafi`kp f] i\jgfej\
befnc\^\
Xj ÇfiXkkip jb`ccjÉ Xe[Çg\ijfeXc ÓeXeZ\ Xe[_fn kf `em\jk dfe\p Xe[jg\`

K_\ nfib`e^ ^iflg XZbefnc\^\
j k_Xk `kj d\Y\ij Xi\ efk k_\ Óijk kf j\^\
j k_\ :fcc\^\
giXZk`ZXc befnc\^\
% =fid\i 9fn[f`e :fcc\^\
Gi\j`[\ek 9Xiip D`ccj#]fi `ejkXeZ\# gi
seniors called Get Ready for Life After Bowdoin: A Crash Course in Practical Skills Xe[jkl[\ek X]]X`ij jkX]] _Xm
Y\le nfib`e^ kf [\m\cfg X Core Skills Initiative k_Xk X[[i\jj\j dXep f] k_\j\ kfg`Zj% @e\[\#
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gif^iXdj f]]i\ [Yp ZXdglj f]ÓZ\j jZ_ Xj :Xi\i GcXee`e^ Xe[k_\`
f] k_\j\ n`[\cp i\Zf^e`q\ [e\[\j Xe[k_\ :fcc\^\
Éj gi\m`flj \]]fikj kf X[[i\jj k_\d# k_\ r
k_Xk 9fn[f`e [\m\cfg X dfi\ Zfdgi_lej`m\# p\Xicfe^ j\i`j f] \m\le`e^ Xe[n\bl\le [nfi
befnc\^\
Xj k_\`i ZlekiXc ZfeZ\ie% Kfg`Zj]fi k_\j\ nfibj_fgj d`^\
_k `eZcl\1

> J\c]\$Befnc\^\
Xe[I\j`c`leZp
Le[\ijkXe[`e^ Zfi\ kiX`kj# jb`ccj# Xe[mXcl\j Yl`c[j j\c]\$XnXi\le\jj Xe[jlggfikj k_\`
gif]\jj`feXc ^fXcj Xe[fggfikle`k`j% Jkl[\ekj j_flc[c\Xie k_\ `dgfikXeZ\ f] i`jb kXb
to success.

> >fXc J\kk`e^ Xe[8Z_`\m\d\ek
Jkl[\ekj j_flc[c\Xie k_Xk]fZl\j [i\Ó\Zk`fe Xj n\cc Xj \jkXYc`j_`e^ Xe[i\XZ_`e^ Z_\
]le[Xd\ekXc kf XZX[\d`Z# g\ijfeXc# Xe[gif]\jj`feXc jZZ\jj%]

> <]]\Zk`m\ FiXc :fddle`ZXk`fe
Jkl[\ekj j_flc[c\Xie _fn kf jg\Xb \cfhl\ekcp Xe[kf Xik`ZlcXk\ g\ij\Xj`m\ Xi^\
ld\ekj%
kX`cfi k_\`i Zfddle`ZXk`fej kf Ók k_\`i XI[\`eZ\j%]

> Gif]\jj`feXc ;\m\cfgd\ek
Gi\gXi`e^ jkl[\ekj]fi gif]\jj`feXc c`]\ X]k\i ^iX[IXk`fe `eZcl[\j c\Xie`e^ i,,jld,, ni`k`
Zlck`mXk`e^ jkiXk\^\
Z i\cXk`fej_`gj# Xe[Yl`c[`e^ Xe[dX`ekX`e`e^ g\ijfeXc Xe[g

> G\ijfeXc =`eXeZ\
J\Zli`e^ X]lcc\$k`d\ afY \ogfj\j ^iX[IXk\j kf X e\n c\m\c f] g\ijfeXc ÓeXeZ\% Jkl[\e
c`k\iXZp# `eZcl[`e^ g\ijfeXc Yl[\`k`e^# i\k`i\ld\ek gcXee`e^# Xe[YXj`Z `em\jk`e^%

> <k`h\kk\
Le[\ijkXe[`e^ i\Z\gk`fe Xe[[`ee\i kXYc\ \k`h\kk\ Xe[k_\ `dgfikXeZ\ f] ni`k`e^ k_X
giXZk`Z\j k_Xk jkl[\ekj j_flc[c\Xie `e fi[\i kf dXb\ X gfj`k`m\ `dgi\jj`fe `e gif]\jj`f

> :feÓ`Zk DXeX^\
d\ek Xe[I\jfcl\k`fe
;\Xc`e^ Xggifgi`Xk\cp n`k_ ZfeÓ`Zk `j e\Z\jjXip kf Zi\Xk\ _\Xck_p Xe[gif[I\Zk`m\ g

› HIXek`kXk`m\ I\Xjfe`e^ Gif^iXd XI^d\ek n`k_ k_\ X`d f] \[IZXk`e^ Xcc jkl[\ekj kf
gX^j)\$(* %
› HIXek`kXk`m\ C`k\iXZp J\d`eXi G`cfk \jkXYc`j_ n`k_ k_\ X`d f] `e]fid`e^ k_\]\X
j\ gX^ (* %
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Z`m`c [\Xcf^I\2 j\ gX^ (+ %
,

KSCD Working Group Charge

What Knowledge, Skills, and Creative Dispositions (KSCD) j_flc[\m\ip jkl[\ek n_f ^iX[IXk\j]ifd 9fn[f`e]ifd efn gfjj\jj6 K_Xk `j kf jXp# n_Xk j_flc[Y\ ['jk`eZk`m\ XYflk 9fn[f`e ^iX[IXk\j \e^X^ k_\ nfc[6

K_\ Nfib`e^ >iflg Z_Xi^[n`k_ X[[i\jj`e^ k_`j h\jk`fe n`cc Y\ Z_X`i\ [Yp 8jffZ`Xk\ ;fie Xe[Y\ Zfdgi`j\ [f]]XZlckp# kiljk\j# jkX]]# Xe[jkl[\ekj% K_\ >iflg n`cc le[\ik\ [\c`Y\iXk\ `e fli ^fXcj]fi [\c`m\i`e^ fe fli d`jj`fe Xe[K_\ F]]\i f] k_\ :fcc\^#\ Zfd]f [f Xe[_Xm\ [fe\# Xe[n`cc`e^ kf \og\i`d\ek Xe[\dYiXZ\ Z_Xe^ n_le Xggifgi`Xk\Æ gi\ld`elek c`Y\iXc Xikj Zfcc\^ fmi k_\ elok k\le kf Ók\le p\Xij# Xe[n\cc Y\pfe[%

K_\ >iflgÉj nfib n`cc `eZcl[\ [\m\cfg`e^ Xe le[\ijkXe[`e^ f]1

(N_Xk `j d\Xek Yp \XZ_ f] Çbefnc\[\^#\È Çjb`ccj#È Xe[ÇZi\Xk`m\ ['jgfj`k`fej6È

) N_Xk BJ:; Xi\ [\m\cfg\ [`e €°À`€5 fP

Sources

Bowdoin